

STUART-NECHAKO REGIONAL HOSPITAL DISTRICT  
AGENDA  
THURSDAY, MAY 18, 2023

| <u>PAGE NO.</u> |  | <u>ACTION</u>  |
|-----------------|--|----------------|
|                 | <u>AGENDA – May 18, 2023</u>   | Approve        |
|                 | <u>SUPPLEMENTARY AGENDA</u>  | Receive        |
|                 | <u>MINUTES</u>   |                |
| 2-4             | Stuart-Nechako Regional Hospital District<br>Meeting Minutes – March 9, 2023   | Approve        |
|                 | <u>DELEGATION</u>  |                |
|                 | <u>NORTHERN HEALTH -Via Zoom</u><br>Penny Anguish, Chief Operating Officer, Northern Interior<br>Michael Hofer, Regional Director, Capital Planning and Support Services<br>Gregory Marr, Senior Operating Officer, NI Rural<br>Anthony Radman, Project Director, Infrastructure BC<br>RE: Stuart Lake Hospital Replacement Project Update |                |
|                 | <u>REPORTS</u>   |                |
| 5-14            | John Illes, Treasurer – Northern Health Memorandum<br>of Understanding   | Recommendation |
| 15-16           | John Illes, Treasurer – First Quarter 2023 Financial<br>Statements   | Receive        |
| 17-18           | John Illes, Treasurer – Hospital District Tax Rates  | Receive        |
| 19              | John Illes, Treasurer – Spring Meeting Presentation<br>Material  | Receive        |
|                 | <u>VERBAL REPORTS</u>  |                |
|                 | <u>RECEIPT OF VERBAL REPORTS</u>   |                |
|                 | <u>SUPPLEMENTARY AGENDA</u>  |                |
|                 | <u>NEW BUSINESS</u>  |                |
|                 | <u>ADJOURNMENT</u>   |                |

STUART-NECHAKO REGIONAL HOSPITAL DISTRICT

MEETING MINUTES

THURSDAY, March 9, 2023

PRESENT: Chair Judy Greenaway

Directors Martin Elphee  
 Clint Lambert  
 Linda McGuire  
 Shirley Moon  
 Kevin Moutray  
 Mark Parker  
 Michael Riis-Christianson  
 Sarrah Storey – arrived at 10:01 a.m.  
 Henry Wiebe

Staff Curtis Helgesen, Secretary  
 Cheryl Anderson, Acting Secretary  
 John Illes, Treasurer  
 Wendy Wainwright, Confidential Clerk

CALL TO ORDER Chairperson Greenaway called the meeting to order at 10:00 a.m.

AGENDA Moved by Director Parker  
 Seconded by Director McGuire

SNRHD.2023-4-1 “That the Stuart-Nechako Regional Hospital District Agenda of March 9, 2023 be approved.”  
 (All/Directors/Majority) CARRIED UNANIMOUSLY

MINUTES

Stuart-Nechako Regional Hospital District Meeting Minutes – February 23, 2023 Moved by Director Lambert  
 Seconded by Director Elphee

SNRHD.2023-4-2 “That the minutes of the Stuart-Nechako Regional Hospital District meeting of February 23, 2023 be adopted.”  
 (All/Directors/Majority) CARRIED UNANIMOUSLY

## REPORTS

Budget for 2023 and Preliminary Budget for 2024 Moved by Director Lambert  
 Seconded by Director Wiebe

SNRHD.2023-4-3 "That Stuart-Nechako Regional Hospital District Annual Budget Bylaw No. 86, 2023 be given third reading and adoption this 9<sup>th</sup> day of March, 2023."

(All/Directors/Majority) CARRIED UNANIMOUSLY

Discussion took place regarding:

- 2023 SNRHD funding of the Fort St. James Hospital
- Potential costing of the future replacement of the Vanderhoof hospital.

Expenditure Bylaw No. 87 Moved by Director Storey  
 Seconded by Director Moutray

SNRHD.2023-4-4 "That Stuart-Nechako Regional Hospital District Expenditure Bylaw No. 87, 2023 be given first, second, third reading and adoption this 9<sup>th</sup> day of March, 2023 as amended."

(All/Directors/Majority) CARRIED UNANIMOUSLY

## VERBAL REPORTS

District of Fort St. James -Update Director Elphee mentioned that Fort St. James will have a new Registered Massage Therapist and Osteopath starting next week.

Licensing Fees Director Riis-Christianson brought forward concerns regarding licensing fees potentially being significantly higher in BC vs. Alberta and the scope of work being different for nursing staff. He will bring forward additional information at a future meeting.

St. John Hospital in Vanderhoof Director Moutray commented that one of the two anesthesiologists practicing at the St. John Hospital in Vanderhoof is taking a sabbatical and will be returning in September 2023. He noted the potential impacts to emergency and labour and delivery services.

Lakes District Hospital Director Wiebe reported that the Lakes District Hospital now has Ultrasound Services available.

Verbal Reports Moved by Director Storey  
 Seconded by Director Elphee

SNRHD.2023-4-5 "That the verbal reports of the various Board of Directors be received."

(All/Directors/Majority) CARRIED UNANIMOUSLY

**ADJOURNMENT**

Moved by Director Storey  
Seconded by Director Lambert

SNRHD.2023-4-6

“That the meeting be adjourned at 10:09 a.m.”

(All/Directors/Majority)

CARRIED UNANIMOUSLY

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Judy Greenaway, Chairperson

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Wendy Wainwright, Confidential Clerk

# Stuart-Nechako Regional Hospital District Board of Directors

**To:** Chair and Board  
**From:** John Illes, Treasurer  
**Date:** May 18, 2023  
**Subject:** Northern Health Memorandum of Understanding

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**RECOMMENDATION:** (all/directors/majority)

That the Chair or the Vice-Chair be authorized to sign the memorandum of understanding between the Northern Hospital Districts and Northern Health at the fall hospital district meeting.

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**BACKGROUND**

The memorandum of understanding between the northern hospital districts and Northern Health was first signed in 2003 and has been regularly renewed with minor amendments since that time.

The currently proposed renewal contains no areas of concern and remain relatively unchanged since the last renewal. Staff are recommending that the Board authorize execution of the memorandum in October of this year.

If there are any significant changes proposed by other hospital district or Northern Health, staff will bring back the memorandum for further review.

**Attachment: Memorandum of Understanding**

## Memorandum of Understanding

**THIS UNDERSTANDING** made as of the 7<sup>th</sup> day of October, 2003 and renewed, as amended, the 16<sup>th</sup> day of October, 2023.

**BETWEEN:**

**NORTHERN HEALTH**

(hereinafter called "NH")

**AND:**

**OF THE FIRST PART**

**CARIBOO-CHILCOTIN REGIONAL HOSPITAL DISTRICT  
FRASER-FORT GEORGE REGIONAL HOSPITAL DISTRICT  
NORTH WEST REGIONAL HOSPITAL DISTRICT  
NORTHERN ROCKIES REGIONAL HOSPITAL DISTRICT  
PEACE RIVER REGIONAL HOSPITAL DISTRICT  
STUART-NECHAKO REGIONAL HOSPITAL DISTRICT**

(hereinafter called "RHDs")

**OF THE SECOND PART**

**WHEREAS:**

- A) NH is responsible for all health care services within the Northern British Columbia region comprising of Northwest, Northeast and Northern Interior Health Service Delivery Areas, and
- B) The RHDs are responsible, on a voluntary basis, for providing funding based on a cost-shared formula to NH for capital, including equipment and clinical information technology projects, within their respective service areas in accordance with the *Hospital District Act*.

**Intent:**

In order for the planning and funding of equipment, clinical information technology and capital projects to be effective and efficient while ensuring accountability, the parties agree with each other as follows:

1. Upon receiving the funding envelope from the province for *Capital Improvement Projects*, NH will allocate the capital funding for *Minor Capital Projects and Equipment < \$100K* among the three Health Service Delivery Areas (HSDAs.) Each HSDA will contact its respective RHD to share the plan by community, including identifying funding allocation by each community, for feedback.

2. Upon receiving the funding envelope from the province for *Capital Improvement Projects*, NH will present proposals at a meeting of the Chairs/Staff of all RHDs within the region to seek feedback and identify funding requirements. *Capital Improvement Projects* requiring RHD funding will be presented to the regional planning group before being presented to the NH Board for approval.
3. Capital equipment projects over \$100,000 will be prioritized on an NH-wide basis and presented to the RHDs for feedback and to identify requirements prior to being presented to the NH Board for approval.
4. Capital Projects requiring debt servicing or other forms of funding by NH, not included above and which historically would receive RHD funding, will be presented to a meeting of the Chairs/Staff of all RHDs within the region to seek feedback and identify funding requirements prior to being presented to the NH Board for approval.
5. NH will provide three-year capital plans including construction, clinical information technology and equipment outlining funding requirements to the respective RHDs by November 1<sup>st</sup> of each year, recognizing that it will take time for NH to develop suitable plans integrated with service plans.
6. RHDs may examine widening the scope of projects that will be cost-shared under legislation, subject to RHD taxation limits.
7. NH will submit a summary of projects and/or equipment costing under \$100K to the RHDs for their review, annually. NH will submit a summary of the projects and/or equipment costing over \$100K to the RHDs for reimbursement. RHDs reserve the right to request further detailed invoice copies.
8. For any project with an estimated cost greater than \$1 million, including professional services, construction and equipment, the RHD may require the use of a *Project Implementation and Accountability process* (see Appendix 1.)
9. The disposal of NH capital assets and disposition of proceeds will follow the guidelines set out in Appendix 2.
10. Subject to Ministry of Health review and approval, media releases announcing capital expenditures for which RHD funding is supplied will be jointly produced and released by NH and the RHD.
11. a) RHDs may provide funding for projects within their geographic boundaries and for clinical information technology and projects or equipment outside their boundaries where there is a greater service area and there is an agreement amongst benefiting RHDs and NH for cost-sharing such projects.

- b) Each RHD maintains the flexibility to negotiate independently with NH without prejudice and precedence for issues relating to the capital plan within the RHD boundary.
12. The parties agree to meet twice each year to discuss planning and funding of equipment and capital projects. NH agrees to schedule additional meetings with the individual RHD's to discuss specific capital projects and operational issues as the need arises.
    - a) Spring joint meetings will focus on the Capital Plan and business matters.
    - b) Fall joint meetings will focus on preparation of the Capital Plan and feedback on strategic directions in preparation for the NH Board fall planning session.
  13. The NH Board will provide opportunity for each RHD to meet annually with the NH Board when the Board is meeting in the RHD's jurisdiction. The purpose of this meeting is:
    - a) to discuss matters of mutual concern related to the Capital Plan, and,
    - b) to receive any other feedback and input.
  14. RHDs will have opportunity to meet with NH's Board Chair and Chief Executive Officer during the course of the North Central Local Government Association (NCLGA) and Union of B.C. Municipalities (UBCM) events held each year to discuss the Capital Plan and related issues.
  15. NH's Chief Operating Officers (COOs) from each HSDA will attend RHD meetings upon request for discussion of ad-hoc items to ensure timely communication of issues.
  16. This agreement will be reviewed every two years by NH and RHDs to ensure the process is accountable and effective. Any party can terminate its participation by giving 90 days' notice in writing to all parties of its intent to do so.



**IN WITNESS WHEREOF** the parties have executed this Memorandum of Understanding as of the day, month and year first above written.

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Chair, Cariboo-Chilcotin Regional Hospital District

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Chair, Fraser-Fort George Regional Hospital District

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Chair, Northern Rockies Regional Hospital District

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Chair, North West Regional Hospital District

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Chair, Peace River Regional Hospital District

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Chair, Stuart-Nechako Regional Hospital District

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Chair, Northern Health

## APPENDIX 1

### NORTHERN HEALTH / REGIONAL HOSPITAL DISTRICT PROJECT IMPLEMENTATION AND ACCOUNTABILITY PROCESS

#### POLICY

Northern Health (NH) is responsible for Capital Projects and Regional Hospital Districts (RHDs) are responsible to the taxpayer and require accountability regarding Capital Projects from Health Authorities. NH has the expertise to implement projects and RHDs reserve the right to decide the amount of funding contribution to the projects.

NH and RHDs agree that projects are to be developed using the following guidelines:

#### PROJECTS OVER \$1 MILLION

##### Preliminary Planning

Projects over \$1 million should be included in the five-year prioritized major capital project plan, and be consistent with the facility role and service plan.

##### Scope of Project

Northern Health will develop the scope of the project with consultation from their stakeholders and user groups. A Project Brief will be presented to the RHD for approval- in-principle. The RHD may wish to consider approval of planning funds at this stage.

Project Brief includes:

- Needs Assessment
- Project description (including scope)
- Location
- Preliminary cost estimate

##### Planning

NH's formal request to the RHD will include the same project planning documentation as presented to NH's Board for their approval. It is anticipated this documentation will include:

- Detailed Project Scope
- Conceptual and schematic estimates
- Project delivery time schedule
- Strategic importance
- Cost estimate
- Recommended reporting schedule to the RHD
- Other information applicable to the project

## **Implementation**

Progress reports will be provided to the RHD on a regular basis, as agreed to with individual RHDs in compliance with the agreed scope of the project. Requests for funding will include actual monthly expenditures, budgetary status report and list of change orders and cannot exceed actual expenses incurred as reported on the status report. RHDs reserve the right to request invoices.

## **Project Management**

If a project is likely to diverge from the original scope or implementation schedule, NH will inform the RHD in a timely manner, identifying the reasons for the variance, the financial implications, the time frame implications and impacts on the projected completion date. Failure to notify the RHD may jeopardize the RHD portion of incremental project funding.

NH may make a request to the RHD for funding contributions for cost overruns; however, the RHD is not obligated to approve such requests.

Any scope change or reallocation of project funds over 5% requires RHD consent. In the event that cost savings on the total project are generated, NH will contact the RHD and report the amount and provide an explanation.

## **PROJECTS BETWEEN \$100,000 AND \$1 MILLION**

### **Northern Health to provide:**

- A Scope of Work for the project. This project brief will include an understanding of the need, priority, schematic design (if required), and order of magnitude budget.
- NH will provide the RHD with an annual list of all proposed projects for the current fiscal year for their budget consideration and feedback. A five-year plan will also be provided at this time.
- NH will, to the best of its abilities, complete all projects on time, on budget and within scope.
- NH will attend the RHD Board meetings to provide updates on any or all projects, if requested.

### **Reports to be provided by Northern Health:**

- Quarterly update to the RHD. This update includes a schedule describing the progress for each approved project from schematic design through to final completion of the project. It also provides the estimated construction timeframe and proposed completion date. This information is to be used in the planning of any opening ceremonies.

- NH will advise the RHD immediately, in writing, of any project with the potential of significant changes to the scope of work or budget overrun, detailing the change and/or cost overrun.
- NH may make a request to the RHD for funding contributions for cost overruns, however the RHD is not obligated to approve such requests.

## **THE FOLLOWING WILL BE APPLICABLE TO ALL PROJECTS**

### **Public/Private Partnerships**

Should NH enter into public/private partnership with RHD involvement, a different project implementation approach and accountability process may be required, which will be decided in the initial planning stages.

### **Completion**

Subject to Ministry of Health review and approval, NH and the RHD will arrange joint press releases in accordance with their Memorandum of Understanding. Media events, such as project approval, sod turning and facility openings, shall ensure recognition and include participation of funding partners.

## APPENDIX 2

### DISPOSAL OF NORTHERN HEALTH CAPITAL ASSETS AND DISPOSITION OF PROCEEDS

#### POLICY

Northern Health (NH) will work with respective Regional Hospital Districts (RHDs) and in compliance with the Ministry of Health Capital Asset Management Plan in the disposal of NH capital assets and the disposition of proceeds as follows:

#### 1. Disposal of Health Authority Capital Assets

NH will consult with an RHD regarding disposal of capital assets, including equipment, land and buildings, with an initial capital cost over \$500,000 that have been cost-shared by that RHD. The sale or disposal of the asset will be in accordance with Ministry of Health policy.

In the event that an outstanding RHD debt remains on the property, NH will negotiate repayment through agreement with the RHD and/or the Ministry.

Any “trade in allowance” or “proceeds of sale” of assets which the RHD has cost-shared shall be applied to the purchase of the replacement asset or, if the asset is not to be replaced, NH will negotiate the use of the proceeds of the sale or disposal towards an item on the NH Capital Plan within the RHD.

#### 2. Transferring Assets within RHD Boundaries

When a major capital asset that a RHD has cost-shared is moved to another facility within the RHD boundaries, NH will consult with the RHD prior to transferring the asset from one facility to another.

#### 3. Transferring Assets outside RHD Boundaries

When a major capital asset that a RHD has cost-shared is moved to another facility outside the RHD, the RHD Board will be asked for their consent prior to transferring the asset.

#### 4. Change to Function

If NH plans to substantively change the function of a capital asset (facility or component thereof) that the RHD has cost-shared, NH will consult with that RHD prior to any such conversion. Examples include hospital conversion to complex care, complex care conversion to supportive housing.

The RHD may wish to negotiate repayment of any outstanding debt and/or compensation.

Emergency movement of equipment, making space available for care due to a catastrophic facility failure or other event, NH and the RHD agree: 1. that the RHD will be notified as soon as possible after the event starts; and 2. that consultation and consent will be discussed after the event.

**Stuart-Nechako Regional Hospital District  
Board of Directors**

**To:** Chair and Board  
**From:** John Illes, Treasurer  
**Date:** May 18, 2023  
**Subject:** First Quarter 2023 Financial Statements

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**RECOMMENDATION:** (all/directors/majority)

Receipt

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**BACKGROUND**

The first quarter statement of operations contains the hospital districts interest revenue for the first quarter of 2023. The taxation (requisition revenue) will be received in August and will be listed in the financial statements for the third quarter.

The only expenses to note are the construction payments for the Stuart Lake Hospital in Fort St. James.

**Attachment: Statement of Operations**

**Stuart-Necahko Regional Hospital District**  
**Statement of Operations for the Quarter Ending March 31, 2023**

|  | 2023 Budget           | 1st Quarter           |
|--|-----------------------|-----------------------|
| Grant In Lieu of Taxes                     | \$ 28,000             | \$ 1,362              |
| Taxation                                   | \$ 5,927,500          | \$ -                  |
| Interest                                   | \$ 120,000            | \$ 52,267             |
|  | <b>\$ 6,075,500</b>   | <b>\$ 53,629</b>      |
| <b>EXPENSES</b>                            |                       |                       |
| <b>Business Planning</b>                   |                       |                       |
| Major Capital Project >\$5M                | \$ 10,033,773         | \$ 1,216,948          |
| Major Capital Project <\$5M                | \$ 2,000,000          |                       |
| Major Equipment                            | \$ 483,200            |                       |
| Building Integrity and Minor Capital Grant | \$ 213,000            |                       |
| IT Projects Grant                          | \$ 256,279            |                       |
| Administration                             | \$ 20,000             | \$ 3,077              |
| Directors Remuneration                     | \$ 10,000             | \$ 1,105              |
|  | <b>\$ 13,016,252</b>  | <b>\$ 1,221,130</b>   |
| <b>NET INCOME AT END OF YEAR</b>           | <b>\$ (6,940,752)</b> | <b>\$ (1,167,501)</b> |



# Stuart-Nechako Regional Hospital District Board of Directors

**To:** Chair and Board  
**From:** John Illes, Treasurer  
**Date:** May 18, 2023  
**Subject:** Hospital District Tax Rates

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**RECOMMENDATION:** (all/directors/majority)

Receipt.

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## **BACKGROUND**

The tax rates for the provincial hospital districts for 2022 are attached to this memo. The one missing hospital district is Northern Rockies as it is a special hospital district encompassing one Regional Municipality.

The hospital districts highlighted in yellow are those that are within the boundaries of Northern Health.

A portion of the discrepancy in rates can be explained by the following three factors:

1. The average property values in the North as compared to other parts of the province.
2. The greater per capita amount of health care centres in the North as compared to the other parts of the province.
3. The greater taxation density of properties in the South as compared to the North.

Greater Vancouver area does not have a hospital district as the province absorbed the capital costs for this area, in part, for exchange of the municipalities funding a portion of TransLink.

**Attachment: Tax Rates for Hospital Districts**

## HOSPITAL DISTRICT

## TAX RATE

|  |         |
|--|---------|
| SEA TO SKY HOSP                          | 0.03315 |
| SUNSHINE COAST HOSPITAL                  | 0.06244 |
| CENTRAL COAST REGIONAL HOSPITAL DISTRICT | 0.07121 |
| FRASER VALLEY HOSP                       | 0.09582 |
| POWELL RIVER REG HOSPITAL                | 0.12209 |
| CAPITAL REGIONAL HOSPITAL DIST           | 0.14068 |
| ALBERNI-CLAYOQ HOSP                      | 0.14744 |
| W KOOT-BOUNDARY HOSP                     | 0.18336 |
| OK-SIMIL REG HOSPITAL DISTRICT           | 0.19542 |
| CENTRAL OKANAGAN HOSPITAL                | 0.20928 |
| N OKAN/COL SHUS HOSP                     | 0.25842 |
| MT WADDINGTON HOSP                       | 0.26192 |
| COMOX STRATHCONA HOSPITAL                | 0.29091 |
| NANAIMO REG HOSP                         | 0.31259 |
| THOMPSON HOSP                            | 0.34274 |
| KOOTENAY EAST HOSP                       | 0.34855 |
| COWICHAN VALLEY HOSPITAL                 | 0.37994 |
| NORTH WEST HOSP                          | 0.51732 |
| PEACE RIVER HOSP                         | 0.57232 |
| FRASER FORT GEORGE HOSPITAL              | 0.68742 |
| CARIBOO-CHILCOTIN HOSPITAL               | 0.70190 |
| STUART-NECHAKO HOSP                      | 1.27561 |

**SOURCE: PROVINCE OF BRITISH COLUMBIA**

**RURAL TAX TAX RATES**

TAX RATE IS PER \$1,000 OF ASSESSED VALUE FOR  
RESIDENTIAL PROPERTIES

# Stuart-Nechako Regional Hospital District Board of Directors

**To:** Chair and Board  
**From:** John Illes, Treasurer  
**Date:** May 18, 2023  
**Subject:** Spring Meeting Presentation Material

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**RECOMMENDATION:** (all/directors/majority)

Receipt.

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## BACKGROUND

Northern Health has authorized the attached presentation material for public release. Additional material concerning other Hospital District's projects are available upon request.

It is hoped that this material will help further directors understanding about the Hospital District's role in funding capital projects.

## Attachments:

NH/RHD Spring Joint Meeting April 5, 2023 Presentation Material (Click on links below)

1. [Orientation to the Capital Planning Process](#)
2. [2022 – 2023 Capital Plan](#)
3. [2023 Capital Plan](#)
4. [Presentation on Health Human Resources – David Williams, VP Human Resources](#)
5. [Medical Staff Retention and Recruitment](#)